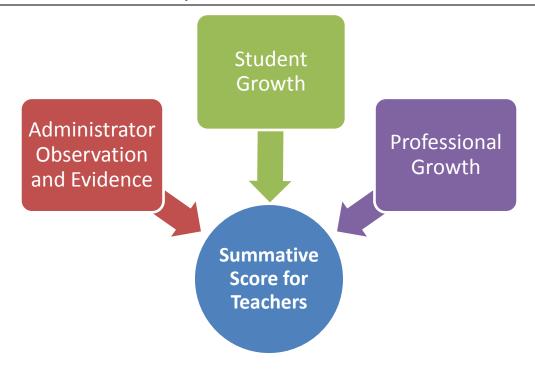
## Anacortes School District Teacher Multiple Measures of Effectiveness



### Administrator Observation and Evidence

- Formal classroom observations
- Walkthrough observations
- Evidence/artifacts provided by teacher and/or principal
- Conversations between principal and teacher

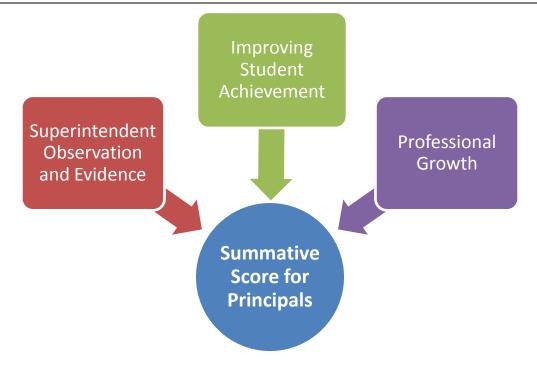
### Student Growth

- Data conferences
- Rigorous growth goals aligned to priority standards
- Two points in time
- Agreed upon measuring tools

# Professional Growth

- Teacher's Cycle of Inquiry
- Informal student and parent/peer perception data
- Formal student perception data Tripod
- Self reflection on the rubric
- Teacher's reflection on past evaluations

## Anacortes School District Principal Multiple Measures of Effectiveness



Superintendent Observation and Evidence

- Superintendent's score on rubrics
- Evidence provided by principal or superintendent
- Conversations with principal

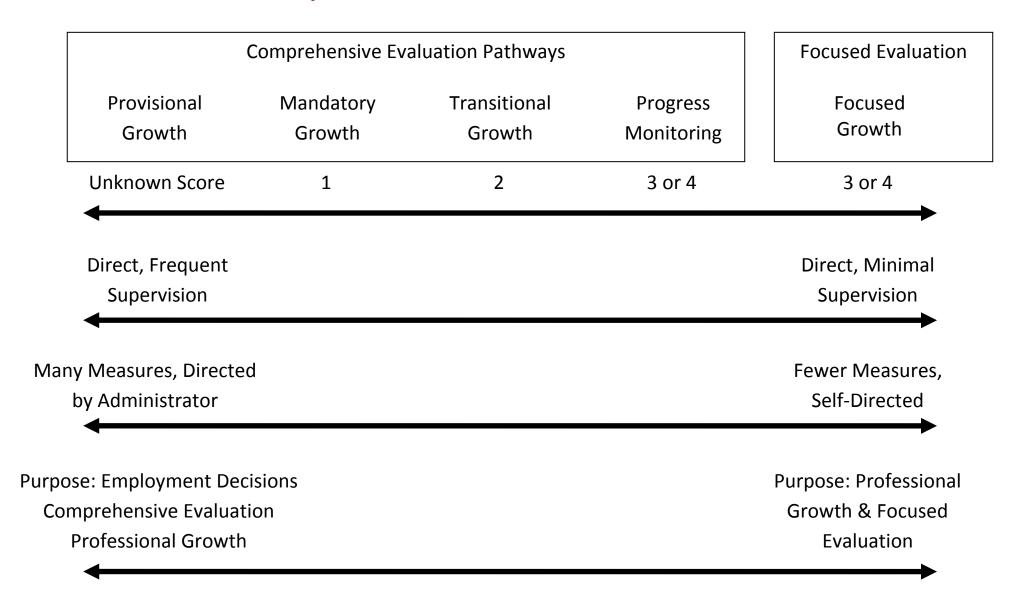
Improving
Student
Achievment

- Principal's presentation of data
- Principal's presentation of efforts to improve instruction and intervention to increase student achievement and close the gap
- Principal's presentation of results from intervention efforts to close the achievement gap

Professional Growth

- Principal Cycle of Inquiry
- Vanderbilt Assessment for Leadership in Education perception data
- Informal perception data
- Principal's reflection on past evaluations

# Anacortes School District Teacher Evaluation Pilot Pathways for Professional Growth Continuum



#### **Student Growth Rubric**

Teacher demonstrates student growth between two points in time formally at least once during the school year.

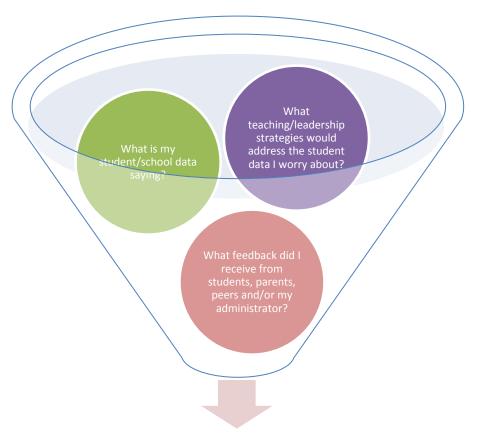
	Teacher demonstrates student growth between two points in time formally at least once during the school year.									
	Indicator	1 - Unsatisfactory	2 - Basic	3 - Proficient	4 - Distinguished					
State Criteria 1. Centering instruction on high expectations for student achievement; 3. Recognizing individual student learning needs and developing strategies to address those needs; 6. Using multiple student data elements to modify instruction and improve student learning	SG1	Teacher does not write a growth	Teacher writes student growth	Teacher writes student growth	Teacher writes student growth					
		goal for students, or the growth goal that is written is not measurable	goal(s) for students, for attainment during a determined period of time,	goal(s) for students, for attainment during a determined period of time,	goal(s) targeted at specific students, for attainment during a determined					
	ent 5	and/or is not aligned to grade level	which are measurable and aligned	which are measurable, aligned with	period of time. Goal(s) are					
	g Stude Goal(s) P3, SE <sup>2</sup>	or content standards.	with grade level or content	grade level or content standards,	measurable, aligned with grade level					
	р В Со В В В В В В В В В В В В В В В В В В В		standards.	and have a rationale that is based on	or content standards, are rigorous,					
	shir wth SE1,			student need.	represent student performance at 2					
	Establishing Student Growth Goal(s) P1, SE1, P3, SE4				points in time and have a rationale					
	Est.				that is based on student need as					
					determined by student data.					
or s ate	SG2	Teacher collects limited forms of	Teacher collects a few forms of	Teacher collects multiple forms of	Teacher collects multiple forms of					
igh expectations f ind developing str odify instruction a	# Ls	student data throughout the year.	student data throughout the year that is aligned to the student growth	student data throughout the year that is aligned to the student growth	student data throughout the year that is aligned to the student growth					
	der ring iing		goal(s), to analyze student growth.	goal(s), to analyze student growth.	goal(s), to analyze student growth.					
	of Studen e, During Learning 3, A4		gran(e), or analysis assumed a strain	good (c), to and you contain go contain	Data collected includes student					
	of ore, or Le				voice.					
	Collection of Studen Data Before, During and After Learning A2, A3, A4				s					
n hi ds a mo	collection of the collection o		Standardized test scores are used to measure growth when relevant and	Standardized test scores are used to measure growth when relevant and	Standardized test scores are used to measure growth when relevant and					
instruction or learning need a elements to	a Di		available.	available.	available.					
	563	Few students meet the learning	Some students meet the learning	Most students meet or exceed the	All students meet or exceed the					
	SG3	goals.	goals.	learning goals.	learning goals.					
	Achievement of Student Growth Goal(s) AS									
ring Jent dat	nent Grov (s)	Evidence from student data supports	Evidence from a few forms of	Evidence from multiple forms of	Evidence from multiple forms of					
ente stud ent	evem ent G Goal(: A5	the conclusion that few students met their growth goals.	student data, that is aligned to the growth goals, support the conclusion	student data, that is aligned to the growth goals, support the conclusion	student data, that is aligned to the growth goals, support the conclusion					
. Ce lal s	hie ude G	met their growth goals.	that some students met their growth	that most students met their growth	that all students met their growth					
ia 1 vidu le s	Ac Stı		goals.	goals.	goals.					
Criteria 1. ıg individu nultiple st	SG4	The teacher cannot explain the goal	Teacher can explain the goal(s) that	Teacher can explain the goal(s) that	Teacher can explain the goal(s) that					
State Cri cognizing i . Using mu		that was set and why, and/or the	were set, the data that was used to	were set and why, the data that was	were set and why, the data that was					
	wth_	outcome of learning.	measure the goal, and the outcome	used to measure the goals, and the	used to measure the goals, the					
	is o Grovess Sss A6		of the learning.	outcome of the learning for the	outcome of the learning for the					
. Re 6	Analysis of Student Growth Process CP5, A6			targeted students.	targeted students, and a few considerations for future practice.					
33	An ude				considerations for ruture practice.					
	St									

#### PROFESSIONAL GROWTH RUBRIC

Teacher demonstrates professional growth in observable instructional practices.

	Indicator	1 - Unsatisfactory	nstrates professional growth in obse	3 - Proficient	4 - Distinguished
State Criteria 1. Exhibiting collaborative and collegial practices focused on improving instructional practice and student learning	Completion of self-assessment and reflection	Teacher does not complete a self-assessment and/or reflection.	Teacher completes a self- assessment and reflection.	Teacher completes a self- assessment, reflection and references evidence from his/her practice	Teacher completes a self- assessment, reflection and references evidence from his/her practice, and previous feedback from the evaluator, information learned from professional development, and/or information learned from work with colleagues, etc.
	Use of outside data to complete self- assessment	Teacher did not gather perception information.	Teacher gathers some perception information but did not reference it when completing the self-assessment/reflection.	Teacher gathers and references student perception information when completing the self-assessment/reflection.	Teacher gathers and references student perception information and either parent or peer perception information when completing the selfassessment/reflection.
	Areas of strength and <b>5</b> growth	Teacher cannot identify any areas of strength and areas for growth.  Teacher does not show professional growth as evidenced by principal observations.	Teacher can identify areas of strength and areas for growth.  Teacher shows professional growth in identified areas; level of growth is supported by principal observations.	Teacher can identify areas of strength, areas for growth and establishes related growth goals.  Teacher shows professional growth in identified areas; level of growth is supported by some forms of evidence including principal observations and artifacts.	Teacher can identify areas of strength, areas for growth, and establishes related growth goals which are based on supporting evidence.  Teacher shows professional growth in identified areas; level of growth is supported by many forms of evidence including principal and peer observations and multiple forms of artifacts.
	Effort toward improving <b>6</b> instructional practice	Teacher's instructional practice did not improve. Evidence from data shows how teacher's instructional practice did not improve.  Teacher cannot explain action steps taken toward improving instructional practice.	Teacher's instructional practice improved. Evidence from data shows how teacher's instructional practice improved.  Teacher can explain action steps taken toward improving instructional practice and the outcome of the actions.	Teacher's instructional practice improved in a few areas. Evidence from data shows how teacher's instructional practice improved in a few areas.  Teacher can explain action steps taken toward improving instructional practice, why the action steps were chosen, and the outcome of the actions.	Teacher's instructional practice improved in many areas. Evidence from multiple forms of data show how teacher's instructional practice improved in many areas.  Teacher can explain action steps taken toward improving instructional practice, why the action steps were chosen, the outcome of the actions, and next steps toward growth.

### Anacortes School District Cycle of Inquiry



#### **Develop my Cycle of Inquiry:**

- What is the inquiry?
- What research based teacher/principal strategy/skill will I focus on for this cycle? What does the research say about student growth?
- As I work on this new skill/strategy, what teacher/principal data will I collect? What data could a peer or an evaluator collect?
- What student data will I collect? Did I consider multiple types of data?
  - ■What perception data could I collect?

#### Cycle of Inquiry

