# We Can Work it Out

A long and winding road to funding Basic Education

Part 2 of 2

LEV Policy Team - May 24, 2016



Working to improve public education in Washington state from cradle to career with ample, equitable, and stable funding.





 Is our current education funding structure fair?

Is it a system that benefits all kids?



#### Big picture takeaways from last time

- The Legislature, not the WA Supreme Court, defines the program of basic education.
- The current prototypical school funding model in law is <u>not aspirational</u>.
- The prototypical school funding model is for allocation purposes only.
- Schools are funded based on the number and characteristics of <u>adults</u> in the building.
- Over the last decade many recommendations have been made, but few have been adopted.



#### Big picture takeaways for today

- There is still work to be done to comply with McCleary.
- We have opportunities to leverage McCleary to improve student outcomes.
- There are differing estimates for how much funding we need to fully fund McCleary.
- Districts are having difficulty implementing K-3 class size reductions (staffing & facilities).
- Teacher salaries are cobbled together from multiple funding sources.

## We have made progress on McCleary, but still have a long way to go



| Program Area             | Additional<br>Investment,<br>Annually by<br>2016-17<br>(Millions) | Cost to Fully<br>Fund,<br>Annually<br>(Millions) | Additional<br>Needed, Annually<br>(Millions) | Percent<br>Funded |
|--------------------------|---|--|--|-------------------|
| Full-day Kindergarten    | \$175   | \$175  | \$0  | 100%              |
| K-3 Class Size Reduction | \$329   | \$575  | \$246  | 57%               |
| MSOC                     | \$660   | \$660  | \$0  | 100%              |
| Transportation           | \$97  | \$97   | \$0  | 100%              |
| K-12 Staff Compensation* | \$0   | \$780  | \$780  | 0%                |
| Total                    | \$1,261   | \$2,287  | \$1,026                                      | 55%               |

<sup>\*</sup> Compensation figurers are based on 2010-11 district salary data



#### **How much will McCleary cost?**

|                  | Hiring Teachers for<br>Class Size Reduction | Facilities for Class Size<br>Reduction & Full-day<br>Kindergarten | K-12 Staff<br>Compensation    | Total Cost   |
|------------------|---|---|-------------------------------|--|
| Fully<br>Funding | \$500 Million<br>(On-going cost)            | \$704 - \$2,000 Million<br>(One-time cost)                        | \$2,900 - \$3,900<br>Million* | On-going Costs:<br>\$3,400 - \$4,400<br>Million<br>One-time Costs:<br>\$704 - \$2,000<br>Million |
| McCleary         | (3 505 555)                                 | (Site time cost)  | (On-Going cost)               | Cost Range Next Biennium: \$3,400 - \$5,070** Million  |

<sup>\*</sup>Based on the existing proposals with cost estimates, does not mean this is the minimum amount that will be invested

<sup>\*\*</sup>Cost range assumes facilities would be funded at \$670 million per biennium over 6 years



#### The work ahead centers around 3 areas

- Hiring teachers for K-3 class size reduction
- Providing classroom space to implement class size reduction & full-day kindergarten\*
- The state covering the full cost of hiring basic education staff
  - How staff are paid
  - Proposals for funding staff salary

<sup>\*</sup>This is an evolving conversation. There is no consensus on this being part of McCleary.



#### K-3 Class Size: Hiring Teachers

 By 2016-17 Washington will be paying \$329 million annually to hire teachers as part of lowering K-3 class sizes.

|   | Planned Additional<br>Annual Investment by<br>2016-17<br>(Millions) | Cost to Fully Fund, Annually (Millions) | Additional<br>Needed,<br>Annually<br>(Millions) | Percent<br>Funded<br>(Millions) |
|---|---|---|---|---------------------------------|
| Hire Teachers<br>for<br>K-3 Class Size<br>Reduction | \$329   | \$575                                   | \$246   | 57%                             |

### TM

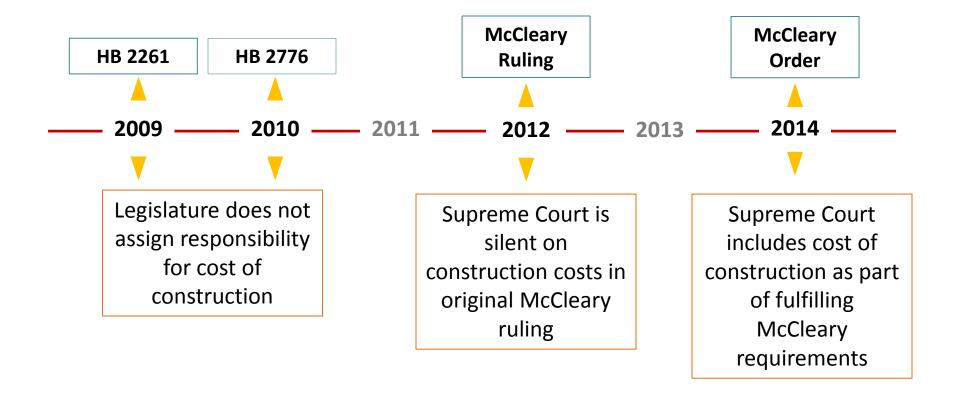
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### Full-day K & K-3 Class Size Facilities: An Evolving Conversation









- State Construction Assistance Program
  - The level of state funding provided is dependent on the ability of school districts to provide local funding.
  - State pays for 20%-100% of state recognized construction costs for K-12 facilities.
    - Many districts believe the state significantly understates the actual cost to build modern classrooms.
- Historically, the construction of schools has not been considered basic education.

### Full-day K & K-3 Class Size Facilities: The Road Ahead



- The Court said the state must "account for the actual cost to schools" of providing full-day kindergarten and smaller K-3 class sizes.
- There is not consensus among legislators on the whether the state is responsible for the cost of building more classrooms.
- OSPI's cost estimates for the new classrooms assume 100% of the cost of will be paid by the state.

| Proposals               | Total Cost      |
|-------------------------|-----------------|
| WA Supreme Court (2012) | \$704,000,000   |
| OSPI Estimate (2014)    | \$2,000,000,000 |

### TM

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#### What is the prototype model?

 The prototypical school is intended to define school staffing levels required to deliver basic education

| Student Support and Other St                         | taff (Non-Teac        | hing Staff)             |                      |
|--|-----------------------|-------------------------|----------------------|
|  | <u>High</u><br>School | Middle<br>School        | Elementary<br>School |
| School Prototype Sizes                               | 600                   | 432                     | 400                  |
| Administration and Student Support Services          | (indicated            | l below are staff/per s | chool)               |
| Principals/Assistant Principals/Other Administrators | 1.8                   | 1.3                     | 1.2                  |
| Librarians/Media Specialists                         | 1.0                   | 1.0                     | 1.0                  |
| Guidance Counselors/Parent Outreach                  | 1.5                   | 1.0                     | 0.0                  |
| Student Health Services (Nurses/Social Workers)      | 1.0                   | 1.0                     | 1.0                  |
| Classified Staff                                     |                       |                         |                      |
| Office Support (Secretaries, Administrative Aides)   | 3.0                   | 3.0                     | 3.0                  |
| Maintenance (Custodians, Buildings/Grounds, etc.)    | 4.0                   | 4.0                     | 4.0                  |
| Security Staff                                       | 1.0                   | 1.0                     | 1.0                  |

#### What is a basic education employee?



- Staff units allocated through the prototypical model are considered basic education staff.
- Districts may choose to staff schools differently than what is allocated in the prototype.
- Staff hired above what is allocated in the prototypical model are not basic education staff.

| Staff Positions            | State FTE Allocation<br>(Basic Education Staff) | Actual Staff FTE hired by School |
|----------------------------|---|----------------------------------|
| Classroom Teachers         | 12.00   | 15.00                            |
| Librarian                  | 0.28  | 1.00                             |
| Counselor                  | 1.35  | 1.00                             |
| Health and Social Services | 0.06  | 0.00                             |



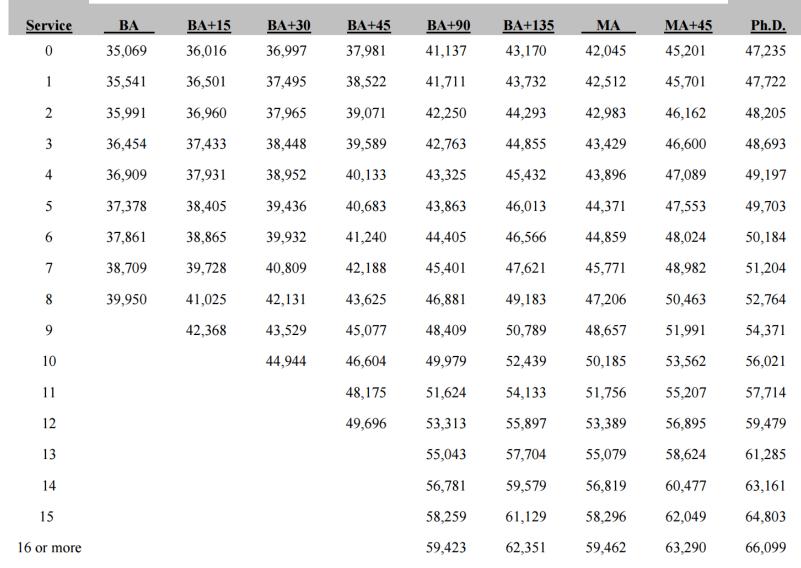
#### **Teacher Compensation: Current Structure**

- State allocates money for salary based on years of experience and degree level.
  - State sets minimum for first year teachers.
  - Allocation is based on salary schedule that increases for each year of experience and degree level/number of credits earned.
  - The chart on the next slide shows the state salary schedule. The following slide shows staff mix factor.

Years of

MA+90





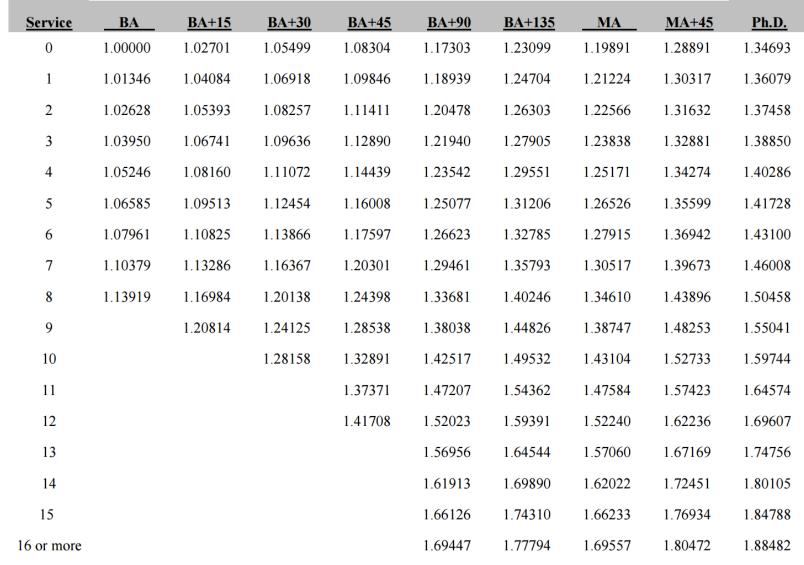


Years

of

MA+90

OR





### An example of how Staff Mix impacts state funding to districts



 If each district had 12 allocated teachers, the dollar amount funded by the state would vary depending on the district's staff mix.

| District      | Allocated Teachers | State-funded salary per teacher | Difference from<br>State Average per<br>teacher |
|---------------|--------------------|---------------------------------|---|
| Statewide     | 12                 | \$53,767                        |   |
| Highline      | 12                 | \$50,006                        | - \$3,761                                       |
| Pasco         | 12                 | \$50,859                        | - \$2,908                                       |
| South Whidbey | 12                 | \$59,197                        | + \$5,430                                       |

### An example of how Staff Mix impacts state funding for Low-Income Students



| District      | State Funding Per Low-<br>Income Student | Low-Income Student<br>Enrollment |
|---------------|--|----------------------------------|
| Everett       | \$509                                    | 40%                              |
| Auburn        | \$482                                    | 55%                              |
| Tukwila       | \$460                                    | 78%                              |
| Vashon Island | \$481                                    | 23%                              |
| Spokane       | \$482                                    | 58%                              |
| Pasco         | \$454                                    | 72%                              |
| State Average | \$475                                    | 45%                              |

### Teacher Compensation: Current Structure, Continued

- e,
- The Supreme Court has found that the state is not covering the full cost of salary.
  - Not sufficient to attract and retain effective educators.
- Actual salary levels are bargained locally between the district and the union.
- Because the state is not paying enough for salaries, districts have been using other funding sources to increase salary, for example:
  - MSOC
  - Time, Responsibility, Incentive (TRI) Pay





- Time, Responsibility, and Incentive (TRI) Pay
  - Provides enhancements to teacher compensation via a separate contract for additional time and responsibility for implementing "measurable, innovative activities."
  - The TRI contract may not include providing services or duties that are part of the program of basic education.

### TRI pay is in addition to state salary and is usually paid to all staff.



| Sal<br>Plan |          |      |          | В  | A+22.5* | E  | BA+45* | В   | 3A+45*  | E  | 3A+90* | Е  | 8A+90*  | В  | A+135* | В  | A+135*  | В  | A+155*  | F  | h.D/DR |
|-------------|----------|------|----------|----|---------|----|--------|-----|---------|----|--------|----|---------|----|--------|----|---------|----|---------|----|--------|
| CN1         | Yrs Serv | BA   | (100)    |    | (200)   |    | (300)  | +M/ | A (400) |    | (500)  | +M | A (600) |    | (700)  | +N | (800) A | +M | A (900) |    | (906)  |
| Step        |          |      |          |    |         |    |        |     |         |    |        |    |         |    |        |    |         |    |         |    |        |
| 1           | -        | \$ 3 | 5,305.00 | \$ | 35,566  | \$ | 35,566 | \$  | 42,466  | \$ | 35,566 | \$ | 42,639  | \$ | 35,566 | \$ | 42,639  | \$ | 42,639  | \$ | 42,690 |
| 2           | 1        | \$   | 35,492   | \$ | 35,638  | \$ | 35,987 | \$  | 42,695  | \$ | 37,137 | \$ | 42,742  | \$ | 37,458 | \$ | 42,795  | \$ | 43,173  | \$ | 44,848 |
| 3           | 2        | \$   | 35,492   | \$ | 35,638  | \$ | 37,160 | \$  | 42,695  | \$ | 38,733 | \$ | 42,742  | \$ | 39,230 | \$ | 42,822  | \$ | 44,889  | \$ | 46,544 |
| 4           | 3        | \$   | 35,492   | \$ | 35,638  | \$ | 37,930 | \$  | 42,695  | \$ | 39,898 | \$ | 42,742  | \$ | 40,559 | \$ | 42,822  | \$ | 46,112  | \$ | 47,735 |
| 5           | 4        | \$   | 35,492   | \$ | 36,245  | \$ | 39,037 | \$  | 42,695  | \$ | 41,407 | \$ | 43,239  | \$ | 42,235 | \$ | 44,069  | \$ | 47,732  | \$ | 49,338 |
| 6           | 5        | \$   | 35,492   | \$ | 36,868  | \$ | 40,132 | \$  | 42,695  | \$ | 42,900 | \$ | 44,713  | \$ | 43,893 | \$ | 45,706  | \$ | 49,336  | \$ | 50,928 |
| 7           | 6        |      |          |    |         | \$ | 41,594 | \$  | 43,409  | \$ | 44,781 | \$ | 46,597  | \$ | 45,946 | \$ | 47,758  | \$ | 51,392  | \$ | 52,982 |
| 8           | 7        |      |          |    |         | \$ | 42,991 | \$  | 44,808  | \$ | 46,595 | \$ | 48,407  | \$ | 47,929 | \$ | 49,737  | \$ | 53,364  | \$ | 54,954 |
| 9           | 8        |      |          |    |         | \$ | 44,456 | \$  | 46,269  | \$ | 48,474 | \$ | 50,284  | \$ | 49,977 | \$ | 51,788  | \$ | 55,414  | \$ | 57,003 |
| 10          | 9        |      |          |    |         | \$ | 45,916 | \$  | 47,730  | \$ | 50,354 | \$ | 52,163  | \$ | 52,029 | \$ | 53,839  | \$ | 57,465  | \$ | 59,056 |
| 11          | 10       |      |          |    |         | \$ | 47,377 | \$  | 49,190  | \$ | 52,232 | \$ | 54,044  | \$ | 54,078 | \$ | 55,891  | \$ | 59,514  | \$ | 61,105 |
| 12          | 11       |      |          |    |         | \$ | 48,837 | \$  | 50,652  | \$ | 54,111 | \$ | 55,923  | \$ | 56,128 | \$ | 57,942  | \$ | 61,564  | \$ | 63,155 |
| 13          | 12       |      |          |    |         |    |        |     |         | \$ | 55,988 | \$ | 57,802  | \$ | 58,180 | \$ | 59,992  | \$ | 63,615  | \$ | 65,206 |
| 14          | 13       |      |          |    |         |    |        |     |         | \$ | 57,866 | \$ | 59,680  | \$ | 60,227 | \$ | 62,040  | \$ | 65,664  | \$ | 67,256 |
| 15          | 14       |      |          |    |         |    |        |     |         | \$ | 58,861 | \$ | 60,706  | \$ | 61,262 | \$ | 63,106  | \$ | 66,791  | \$ | 68,410 |

#### TRI Supplemental Contract Schedule (5 days per diem plus Responsibility Contract)

| 2       1       \$ 11,742       \$ 12,007       \$ 12,278       \$ 12,986       \$ 13,876       \$ 14,553       \$ 14,929       \$ 15,600       \$ 16,654       \$ 17,223         3       2       \$ 12,055       \$ 12,320       \$ 12,623       \$ 13,299       \$ 14,233       \$ 14,867       \$ 15,292       \$ 15,914       \$ 17,015       \$ 17,583         4       3       \$ 12,368       \$ 12,633       \$ 12,958       \$ 13,612       \$ 14,579       \$ 15,180       \$ 15,642       \$ 16,227       \$ 17,362       \$ 17,929         5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,750       \$ 14,343       \$ 15,589       \$ 15,861       \$ 16,360       \$ 16,374       \$ 17,721       \$ 18,288         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,861       \$ 16,360       \$ 16,374       \$ 17,721       \$ 18,288         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,781       \$ 15,759       \$ 16,361       \$ 16,360       \$ 16,874       \$ 17,408       \$ 18,578       \$ 19,120 <tr< th=""><th>Sal</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></tr<>   | Sal  |          |    |        |    |         |    |        |     |         |    |        |    |         |    |         |    |         |     |         |    |        |
|--|------|----------|----|--------|----|---------|----|--------|-----|---------|----|--------|----|---------|----|---------|----|---------|-----|---------|----|--------|
| Step  1 - \$ 11,423 \$ 11,691 \$ 11,953 \$ 12,667 \$ 13,519 \$ 14,237 \$ 14,563 \$ 15,281 \$ 16,325 \$ 16,850 2 1 \$ 11,742 \$ 12,007 \$ 12,278 \$ 12,986 \$ 13,876 \$ 14,553 \$ 14,929 \$ 15,600 \$ 16,654 \$ 17,223 3 2 \$ 12,055 \$ 12,320 \$ 12,623 \$ 13,299 \$ 14,233 \$ 14,867 \$ 15,292 \$ 15,914 \$ 17,015 \$ 17,583 4 3 \$ 12,688 \$ 12,633 \$ 12,958 \$ 13,612 \$ 14,579 \$ 15,180 \$ 15,642 \$ 16,227 \$ 17,362 \$ 17,929 5 4 \$ 12,681 \$ 12,964 \$ 13,302 \$ 13,926 \$ 14,934 \$ 15,507 \$ 16,001 \$ 16,574 \$ 17,721 \$ 18,298 6 5 \$ 12,995 \$ 13,294 \$ 13,750 \$ 14,343 \$ 15,289 \$ 15,861 \$ 16,360 \$ 16,934 \$ 18,078 \$ 18,645 7 6 \$ \$ 12,995 \$ 13,294 \$ 13,750 \$ 14,343 \$ 15,289 \$ 15,861 \$ 16,360 \$ 16,934 \$ 18,078 \$ 18,645 7 6 \$ \$ 14,008 \$ 14,781 \$ 15,759 \$ 16,331 \$ 16,835 \$ 17,408 \$ 18,554 \$ 19,120 8 7 \$ \$ 14,665 \$ 15,238 \$ 16,227 \$ 16,800 \$ 17,308 \$ 17,881 \$ 19,025 \$ 19,592 9 8 \$ \$ 15,123 \$ 15,696 \$ 16,697 \$ 17,269 \$ 17,783 \$ 18,356 \$ 19,500 \$ 20,066 10 9 \$ \$ 15,581 \$ 16,154 \$ 17,167 \$ 17,739 \$ 18,257 \$ 18,830 \$ 19,975 \$ 20,541 11 10 \$ \$ 16,040 \$ 16,612 \$ 17,637 \$ 18,209 \$ 18,732 \$ 19,305 \$ 20,449 \$ 21,015 12 11 \$ \$ 16,498 \$ 17,071 \$ 18,106 \$ 18,679 \$ 19,207 \$ 19,780 \$ 20,924 \$ 21,045 13 12 \$ \$ 18,576 \$ 19,149 \$ 19,681 \$ 20,253 \$ 21,399 \$ 21,965 14 13   | Plan |          |    |        | В  | A+22.5* | E  | 3A+45* | E   | 3A+45*  | E  | 3A+90* | E  | 3A+90*  | E  | 8A+135* | В  | A+135*  | В   | A+155*  | P  | h.D/DR |
| 1       -       \$ 11,423       \$ 11,691       \$ 11,953       \$ 12,667       \$ 13,519       \$ 14,237       \$ 14,563       \$ 15,281       \$ 16,325       \$ 16,850         2       1       \$ 11,742       \$ 12,007       \$ 12,278       \$ 12,986       \$ 13,876       \$ 14,553       \$ 14,929       \$ 15,600       \$ 16,654       \$ 17,223         3       2       \$ 12,055       \$ 12,320       \$ 12,623       \$ 13,299       \$ 14,233       \$ 14,867       \$ 15,292       \$ 15,914       \$ 17,015       \$ 17,583         4       3       \$ 12,688       \$ 12,633       \$ 12,958       \$ 13,612       \$ 14,579       \$ 15,180       \$ 15,642       \$ 16,227       \$ 17,362       \$ 17,929         5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,289       \$ 15,861       \$ 16,300       \$ 16,574       \$ 17,721       \$ 18,288         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,578       \$ 19,12   | CN1  | Yrs Serv | BA | (100)  |    | (200)   |    | (300)  | +M/ | A (400) |    | (500)  | +M | A (600) |    | (700)   | +M | A (800) | +M. | A (900) |    | (906)  |
| 2       1       \$ 11,742       \$ 12,007       \$ 12,278       \$ 12,986       \$ 13,876       \$ 14,553       \$ 14,929       \$ 15,600       \$ 16,654       \$ 17,223         3       2       \$ 12,055       \$ 12,320       \$ 12,623       \$ 13,299       \$ 14,233       \$ 14,867       \$ 15,292       \$ 15,914       \$ 17,015       \$ 17,583         4       3       \$ 12,368       \$ 12,633       \$ 12,958       \$ 13,612       \$ 14,579       \$ 15,180       \$ 15,642       \$ 16,227       \$ 17,362       \$ 17,929         5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,750       \$ 14,343       \$ 15,589       \$ 15,861       \$ 16,360       \$ 16,374       \$ 17,721       \$ 18,288         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,861       \$ 16,360       \$ 16,374       \$ 17,721       \$ 18,288         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,781       \$ 15,759       \$ 16,361       \$ 16,360       \$ 16,874       \$ 17,408       \$ 18,578       \$ 19,120 <tr< td=""><td>Step</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr<>  | Step |          |    |        |    |         |    |        |     |         |    |        |    |         |    |         |    |         |     |         |    |        |
| 3       2       \$ 12,055       \$ 12,320       \$ 12,623       \$ 13,299       \$ 14,233       \$ 14,867       \$ 15,292       \$ 15,914       \$ 17,015       \$ 17,583         4       3       \$ 12,368       \$ 12,633       \$ 12,958       \$ 13,612       \$ 14,579       \$ 15,180       \$ 15,642       \$ 16,227       \$ 17,362       \$ 17,929         5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,289       \$ 15,861       \$ 16,360       \$ 16,934       \$ 18,078       \$ 18,645         7       6       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,843       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,078       \$ 18,645         7       6       \$ 14,208       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,554       \$ 19,120         8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,383       \$ 18,356       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$   | 1    | -        | \$ | 11,423 | \$ | 11,691  | \$ | 11,953 | \$  | 12,667  | \$ | 13,519 | \$ | 14,237  | \$ | 14,563  | \$ | 15,281  | \$  | 16,325  | \$ | 16,850 |
| 4       3       \$ 12,368       \$ 12,633       \$ 12,958       \$ 13,612       \$ 14,579       \$ 15,180       \$ 15,642       \$ 16,227       \$ 17,362       \$ 17,929         5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,750       \$ 14,343       \$ 15,289       \$ 15,861       \$ 16,360       \$ 16,934       \$ 18,078       \$ 18,645         7       6       \$ 14,208       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,554       \$ 19,120         8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,308       \$ 17,881       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,612       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780 <td< td=""><td>2</td><td>1</td><td>\$</td><td>11,742</td><td>\$</td><td>12,007</td><td>\$</td><td>12,278</td><td>\$</td><td>12,986</td><td>\$</td><td>13,876</td><td>\$</td><td>14,553</td><td>\$</td><td>14,929</td><td>\$</td><td>15,600</td><td>\$</td><td>16,654</td><td>\$</td><td>17,223</td></td<> | 2    | 1        | \$ | 11,742 | \$ | 12,007  | \$ | 12,278 | \$  | 12,986  | \$ | 13,876 | \$ | 14,553  | \$ | 14,929  | \$ | 15,600  | \$  | 16,654  | \$ | 17,223 |
| 5       4       \$ 12,681       \$ 12,964       \$ 13,302       \$ 13,926       \$ 14,934       \$ 15,507       \$ 16,001       \$ 16,574       \$ 17,721       \$ 18,288         6       5       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,289       \$ 15,861       \$ 16,360       \$ 16,934       \$ 18,078       \$ 18,645         7       6       \$ 14,208       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,554       \$ 19,120         8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,308       \$ 17,881       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,449       \$ 21,015         12       11       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       <   | 3    | 2        | \$ | 12,055 | \$ | 12,320  | \$ | 12,623 | \$  | 13,299  | \$ | 14,233 | \$ | 14,867  | \$ | 15,292  | \$ | 15,914  | \$  | 17,015  | \$ | 17,583 |
| 6       5       \$ 12,995       \$ 13,294       \$ 13,750       \$ 14,343       \$ 15,289       \$ 15,861       \$ 16,360       \$ 16,934       \$ 18,078       \$ 18,645         7       6       \$ 14,208       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,554       \$ 19,120         8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,308       \$ 17,881       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,6154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,490         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780        \$ 20,924       \$ 21,490         13       12       \$ 19,046       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440   | 4    | 3        | \$ | 12,368 | \$ | 12,633  | \$ | 12,958 | \$  | 13,612  | \$ | 14,579 | \$ | 15,180  | \$ | 15,642  | \$ | 16,227  | \$  | 17,362  | \$ | 17,929 |
| 7       6       \$ 14,208       \$ 14,781       \$ 15,759       \$ 16,331       \$ 16,835       \$ 17,408       \$ 18,554       \$ 19,120         8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,308       \$ 17,881       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440   | 5    | 4        | \$ | 12,681 | \$ | 12,964  | \$ | 13,302 | \$  | 13,926  | \$ | 14,934 | \$ | 15,507  | \$ | 16,001  | \$ | 16,574  | \$  | 17,721  | \$ | 18,288 |
| 8       7       \$ 14,665       \$ 15,238       \$ 16,227       \$ 16,800       \$ 17,308       \$ 17,881       \$ 19,025       \$ 19,592         9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440   | 6    | 5        | \$ | 12,995 | \$ | 13,294  | \$ | 13,750 | \$  | 14,343  | \$ | 15,289 | \$ | 15,861  | \$ | 16,360  | \$ | 16,934  | \$  | 18,078  | \$ | 18,645 |
| 9       8       \$ 15,123       \$ 15,696       \$ 16,697       \$ 17,269       \$ 17,783       \$ 18,356       \$ 19,500       \$ 20,066         10       9       \$ 15,581       \$ 16,154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440   | 7    | 6        |    |        |    |         | \$ | 14,208 | \$  | 14,781  | \$ | 15,759 | \$ | 16,331  | \$ | 16,835  | \$ | 17,408  | \$  | 18,554  | \$ | 19,120 |
| 10       9       \$ 15,581       \$ 16,154       \$ 17,167       \$ 17,739       \$ 18,257       \$ 18,830       \$ 19,975       \$ 20,541         11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440   | 8    | 7        |    |        |    |         | \$ | 14,665 | \$  | 15,238  | \$ | 16,227 | \$ | 16,800  | \$ | 17,308  | \$ | 17,881  | \$  | 19,025  | \$ | 19,592 |
| 11       10       \$ 16,040       \$ 16,612       \$ 17,637       \$ 18,209       \$ 18,732       \$ 19,305       \$ 20,449       \$ 21,015         12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440  | 9    | 8        |    |        |    |         | \$ | 15,123 | \$  | 15,696  | \$ | 16,697 | \$ | 17,269  | \$ | 17,783  | \$ | 18,356  | \$  | 19,500  | \$ | 20,066 |
| 12       11       \$ 16,498       \$ 17,071       \$ 18,106       \$ 18,679       \$ 19,207       \$ 19,780       \$ 20,924       \$ 21,490         13       12       \$ 18,576       \$ 19,149       \$ 19,681       \$ 20,253       \$ 21,399       \$ 21,965         14       13       \$ 19,046       \$ 19,619       \$ 20,156       \$ 20,728       \$ 21,873       \$ 22,440  | 10   | 9        |    |        |    |         | \$ | 15,581 | \$  | 16,154  | \$ | 17,167 | \$ | 17,739  | \$ | 18,257  | \$ | 18,830  | \$  | 19,975  | \$ | 20,541 |
| 13     12     \$ 18,576 \$ 19,149 \$ 19,681 \$ 20,253 \$ 21,399 \$ 21,965       14     13     \$ 19,046 \$ 19,619 \$ 20,156 \$ 20,728 \$ 21,873 \$ 22,440  | 11   | 10       |    |        |    |         | \$ | 16,040 | \$  | 16,612  | \$ | 17,637 | \$ | 18,209  | \$ | 18,732  | \$ | 19,305  | \$  | 20,449  | \$ | 21,015 |
| 14 13 \$ 19,046 \$ 19,619 \$ 20,156 \$ 20,728 \$ 21,873 \$ 22,440  | 12   | 11       |    |        |    |         | \$ | 16,498 | \$  | 17,071  | \$ | 18,106 | \$ | 18,679  | \$ | 19,207  | \$ | 19,780  | \$  | 20,924  | \$ | 21,490 |
|  | 13   | 12       |    |        |    |         |    |        |     |         | \$ | 18,576 | \$ | 19,149  | \$ | 19,681  | \$ | 20,253  | \$  | 21,399  | \$ | 21,965 |
| 15   | 14   | 13       |    |        |    |         |    |        |     |         | \$ | 19,046 | \$ | 19,619  | \$ | 20,156  | \$ | 20,728  | \$  | 21,873  | \$ | 22,440 |
|  | 15   | 14       |    |        |    |         |    |        |     |         | \$ | 19,492 | \$ | 20,065  | \$ | 20,603  | \$ | 21,176  | \$  | 22,322  | \$ | 22,889 |



### **District Comparisons of TRI Pay**

| District |        | Beginning | ţ      | N      | ∕lid-Caree | er     | Veteran |        |        |  |  |
|----------|--------|-----------|--------|--------|------------|--------|---------|--------|--------|--|--|
|          | Base   | TRI       | Total  | Base   | TRI        | Total  | Base    | TRI    | Total  |  |  |
| Seattle  | 34,048 | 10,324    | 44,372 | 41,564 | 14,002     | 55,566 | 58,354  | 18,125 | 76,479 |  |  |
| Spokane  | 34,048 | 2,772     | 36,820 | 43,948 | 3,562      | 47,510 | 57,925  | 4,745  | 62,670 |  |  |
| Everett  | 34,590 | 11,103    | 45,693 | 47,556 | 18,158     | 65,714 | 62,557  | 24,629 | 87,186 |  |  |

### It is unclear how TRI money is actually spent



- The state does not collect or report data on use of TRI pay contracts.
- Many stakeholders acknowledge TRI contracts are often used as a salary enhancement with no additional responsibilities required.

### What basic education duties are expected of classroom teachers?



- Basic education duties are not defined in state law.
- The following are examples of duties some collective bargaining agreements consider NOT part of basic education:
  - Preparation for school opening
  - End of the year grading
  - Parent/teacher conferences
  - Analyzing data and evaluating student work
  - Participating in self-reflection, goal setting
  - Acquiring educational materials
  - Working with computers



### **Shortcomings of current salary structure**

- Low starting salary
- Masters pay bump is substantial and not relevant to teaching assignment
- Not aligned to professional growth or additional responsibilities
- Does not take into consideration regional cost differences, hard to staff subjects, or difficult to staff schools
- Not aligned to student outcomes

### Elements of a new compensation system could include:



- Competitive salary level to attract and retain effective educators
- Regional labor market adjustment
- Defining basic education duties
- Bonuses for advanced degrees, National Board Certification
- Ability to use local dollars to enhance state compensation
- Alignment with career continuum
- Consideration of hard to staff subjects and schools

### The Compensation Technical Working Group



- CTWG made recommendations on:
  - Increased beginning teacher salary
  - Competitive wage
  - Alignment to career continuum
  - Additional duties/activities (PD, mentoring)
  - Limiting the use of levy dollars to increase teacher salary
- \$2.9 billion per biennium to implement proposed compensation structure



### **CTWG** Recommended Salary Schedule

|                     |                                   |                      | cy/Initial<br>ficate | Professional<br>Certif |                    | Professional/Continuing with NBPTS Certificate |                    |  |  |
|---------------------|-----------------------------------|----------------------|----------------------|------------------------|--------------------|--|--------------------|--|--|
| Year of<br>Teaching | Minimum<br>Years of<br>Experience | Bachelor's<br>Degree | Advanced<br>Degree   | Bachelor's<br>Degree   | Advanced<br>Degree |  |                    |  |  |
| 1 <sup>st</sup>     | 0                                 |                      |                      |                        |                    |  |                    |  |  |
| 2 <sup>nd</sup>     | 1                                 |                      |                      |                        |                    |  |                    |  |  |
| 3 <sup>rd</sup>     | 2                                 |                      |                      |                        |                    |  |                    |  |  |
| 4 <sup>th</sup>     | 3                                 |                      |                      |                        |                    |  |                    |  |  |
| 5 <sup>th</sup>     | 4                                 |                      | \$52,582             |                        |                    |  |                    |  |  |
| 6 <sup>th</sup>     | 5                                 | \$48,687             |                      | Ć50 434                | ¢62,000            | ¢62,000  | ĆC0 14C            |  |  |
| 7 <sup>th</sup>     | 6                                 | 1.0000               | 1.0800               | \$58,424               | \$63,098           | \$63,098                                       | \$68,146           |  |  |
| 8 <sup>th</sup>     | 7                                 | 1.0000               | 1.0000               | 1.2000                 | 1.2960             | 1.2960   | 1.3997             |  |  |
| 9 <sup>th</sup>     | 8                                 |                      |                      |                        |                    |  |                    |  |  |
| 10 <sup>th</sup> +  | 9+                                |                      |                      | \$70,109<br>1.4400     | \$75,718<br>1.5552 | \$75,718<br>1.5552                             | \$81,775<br>1.6796 |  |  |

### Legislative Proposal on Teacher Compensation



- SB 6130 was introduced in 2015
  - Proposed plan to comply with McCleary
  - Included salary schedule similar to the CTWG
  - Defined basic education duties to be covered by state salary
  - \$3.5 billion biennial cost at fullimplementation



### **SB 6130 Proposed Salary Schedule**

| Year of Teaching | Residency<br>Certification |                    | Professional Certification |                    |
|------------------|----------------------------|--------------------|----------------------------|--------------------|
|                  | Bachelor's<br>Degree       | Advanced<br>Degree | Bachelor's<br>Degree       | Advanced<br>Degree |
| 1st              |                            |                    |                            |                    |
| 2nd              |                            |                    |                            |                    |
| 3rd              |                            |                    |                            |                    |
| 4th              |                            |                    |                            |                    |
| 5th              | \$48,056                   | \$51,900           |                            |                    |
| 6th              |                            |                    | \$57,667                   | \$62,281           |
| 7th              |                            |                    | \$37,007                   | Ş02,261            |
| 8th              |                            |                    |                            |                    |
| 9th              |                            |                    |                            |                    |
| 10th             |                            |                    | \$69,201                   | \$74,737           |
| 11+              |                            |                    | ŞU9,2U1                    | ۶/4,/5/            |



### **OSPI Proposal to Fund Basic Education**

- \$4.3 billion per biennium in educational enhancements, including:
  - Smaller K-12 class sizes similar to I-1351
  - Increased staffing ratios
  - Increases in LAP, TBIP, & Highly Capable
  - Teacher professional development
  - Increased compensation using existing salary schedule
- \$2 billion in additional state support for new school construction

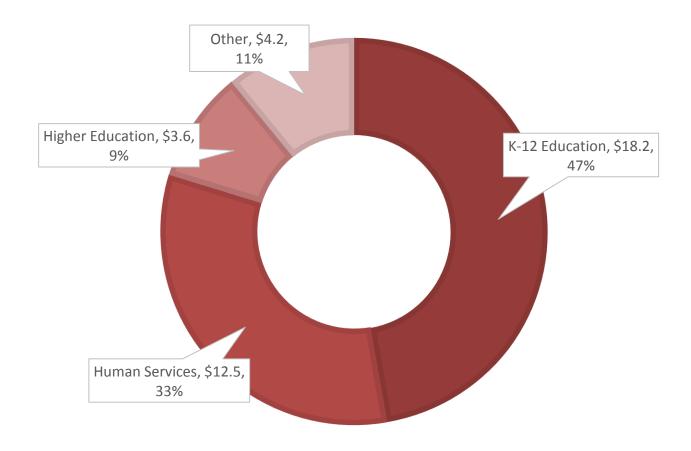
### There are different approaches to funding McCleary



- SB 6130
  - Proposed in 2015, but did not pass
- OSPI Basic Education Funding Proposal
- Joint Taskforce on Basic Education Funding
- Future work of the Education Funding Taskforce (SB 6195)

## State General Fund Spending by Sector 2015-17 Biennium (Billions)





Total Spending: \$38.5 Billion



#### **How much will McCleary cost?**

|                              | Hiring Teachers for<br>Class Size Reduction | Facilities for Class Size<br>Reduction & Full-day<br>Kindergarten | K-12 Staff<br>Compensation                       | Total Cost  |
|------------------------------|---|---|--|---|
| Fully<br>Funding<br>McCleary | \$500 Million<br>(On-going cost)            | \$0 - \$2,000 Million<br>(One-time cost)                          | \$2,900 - \$3,900*<br>Million<br>(On-Going cost) | On-going Costs:<br>\$3,400 - \$4,400<br>Million<br>One-time Costs:<br>\$704 - \$2,000 |
|                              |   |   |  | Million  Cost Range Next  Biennium:  \$3,400 - \$5,070**  Million                     |

<sup>\*</sup>Based on the existing proposals with cost estimates, does not mean this is the minimum amount that will be invested

<sup>\*\*</sup>Cost range assumes facilities would be funded at \$670 million per biennium over 6 years

### **QUESTIONS?**

